



THE COMMONWEALTH OF MASSACHUSETTS  
EXECUTIVE OFFICE OF PUBLIC SAFETY

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MASSACHUSETTS EMERGENCY MANAGEMENT AGENCY  
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Mitt Romney  
Governor

Kerry Healey  
Lieutenant Governor

Edward A. Flynn  
Secretary

Cristine McCombs  
Director

November 22, 2005

Dear Member,

As the Director of the Massachusetts Emergency Management Agency, I would like to take the opportunity to both recognize and thank the many members of the amateur radio community. Both ARES and RACES have been and remain key components in Massachusetts' communication strategy. MEMA continues to rely upon the thousands of hours volunteer operators provide during times of activation of the State Emergency Operations Center in Framingham, as well as MEMA Regional EOCs and local EOCs, be it a major disaster like a blizzard or multi-jurisdictional planned event like the Boston Marathon.

MEMA continues to look forward to working closely with you, whether assisting with your monthly drills or working side-by-side with the many communities in the Commonwealth as they exercise their own emergency plans.

I am confident that the utilization of Amateur Radio volunteers will remain a significant feature in the States Emergency Management Plan and symbolize the prominence and importance we hold your vital work as we all strive to keep the Commonwealth safe and secure.

Sincerely,

A handwritten signature in blue ink, appearing to read "Cristine McCombs".

Cristine McCombs  
Director